



RALPH J. HEXTER  
Provost and Executive Vice Chancellor

OFFICE OF THE PROVOST AND EXECUTIVE VICE CHANCELLOR  
ONE SHIELDS AVENUE  
DAVIS, CA 95616  
TEL: (530) 752-4964  
FAX: (530) 752-2400  
INTERNET: <http://provost.ucdavis.edu>

December 15, 2015

Revised: December 16, 2015

Alan Bennett, Professor and Executive Director, Department of Plant Sciences and PIPRA  
Lars Berglund, Senior Associate Dean and Director, School of Medicine, Clinical and  
Translational Research Center  
Pat Conrad, Associate Dean for Global Programs, School of Veterinary Medicine  
Jennifer Curtis, Dean, College of Engineering  
Jean-Pierre (JP) Delplanque, Associate Dean, Graduate Studies  
Paul Dodd, Associate Vice Chancellor, Office of Research  
Richard Engel, Assistant Vice Chancellor, Alumni Relations  
Fadi Fathallah, Faculty Director, UC Education Abroad Program and Independent Programs, UC  
Davis Study Abroad, Global Affairs  
Jan Hopmans, Associate Dean, College of Agricultural and Environmental Sciences  
Suad Joseph, Distinguished Professor, Anthropology and Women and Gender Studies  
David Lawlor, Vice Chancellor and Chief Financial Officer, Finance, Operations and  
Administration  
Adrienne Martín, Associate Vice Provost, Global Affairs  
Paul McNeil, Dean, UC Davis Extension  
Walter Robinson, Associate Vice Chancellor, Student Affairs  
Michael Sweeney, Campus Counsel, Offices of the Chancellor and Provost  
Dana Topousis, Interim Strategic Communications Lead and Executive Director of News and  
Media Relations  
Carolyn Thomas, Dean and Vice Provost, Undergraduate Education  
Archana Venkatesan, Professor and Chair, Religious Studies and Comparative Literature  
Jason Wohlman, Associate Vice Chancellor, University Development  
Li Zhang, Interim Dean, Division of Social Sciences, College of Letters and Science

RE: Provost's Working Group on UC Davis Global Centers

Dear Colleagues:

The University of California, Davis, has numerous international research, educational, and outreach activities. Lacking, however, is an effort to develop strategic physical presence in several locations to increase coordination and facilitate our expanding international presence abroad.

I write to invite you to participate in a Working Group on UC Davis Global Centers. I will serve as chair, and Vice Provost and Associate Chancellor Joanna Regulska will serve as co-chair. A couple of years ago we initiated a discussion about UC Davis' physical presence abroad ([http://globalaffairs.ucdavis.edu/international/global\\_centers.html](http://globalaffairs.ucdavis.edu/international/global_centers.html)). It is now time to return to these discussions and advance them with a goal of establishing the first centers in the near future.

The Working Group will include representatives from different colleges and schools, whose participation will bring in-depth understanding of the many facets of establishing a physical presence abroad, including but not limited to research collaborations; credit and non-credit academic programming; facilities development; financial planning; alumni and community engagement; international partnerships; human resources; and branding and marketing.

The specific charge to the Working Group will be to: a) articulate the criteria based upon which we will determine the future locations of Global Centers; b) determine the geographical priorities where initial set of Global Centers should be located, and c) for each proposed Global Center review and approve the planning documents prepared by the Faculty Advisory Committee.

In drafting recommendations that would guide the establishment of the Global Centers, the Working Group should consider the following questions, as well as any others which may arise.

- What are the goals and purposes for UC Davis to establish Global Centers?
- What should be the nature of such presences (i.e. offices, meeting rooms, classrooms, research facilities, conference spaces, housing, etc.)?
- What should be the scope of the programmatic activities undertaken by Global Centers?
- What are the challenges in establishing a physical presence abroad that need to be considered?
- What should be the strategic and tactical locations for Global Centers?

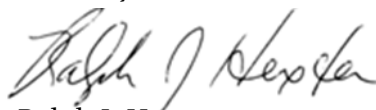
Once the Working Group recommendations are approved, a Faculty Advisory Committee, for each of the proposed Global Centers, will be established.

The Faculty Advisory Committee will be asked to prepare a planning document for each Center that would outline: a) goals; b) functions; c) programs; d) activities and e) the business plan, including staffing and resource needs. The Faculty Advisory Committee recommendations will be submitted to the Working Group for the review and approval.

Please let my Executive Assistant Mary McLaughlin ([mbmclaughlin@ucdavis.edu](mailto:mbmclaughlin@ucdavis.edu)) know if you will be unable to or prefer not to serve. Mary will be in touch early in the new year to set up a launch meeting.

I very much appreciate your participation in this important working group, which, in an era of globalization and internationalization, seeks to continue to strengthen and enhance UC Davis' efforts internationally.

Sincerely,



Ralph J. Hexter  
Provost and Executive Vice Chancellor

c: Chancellor Katehi  
Vice Provost and Associate Chancellor Regulska  
Associate Chancellor Engelbach  
Assistant Executive Vice Chancellor Mohr